

AE-MBA

brought to you by:



# A mini-MBA created for the leaders of associations.

#### What is the AE-MBA?

The AE-MBA is an education & networking program built for new, experienced, and aspiring CEOs & Executive Directors of associations to learn the skills needed to enhance your association's profitability & success.

#### How does it work?

A hybrid of self-paced learning with expert-led facilitated live sessions to both learn and implement these practices within your association immediately.



The tools & knowledge to become a master of people management & association finances.



Gain an incredible network of connections to association leaders across the country.



Have bi-weekly live conversations & coaching with the experts of our industry.

TO REGISTER & LEARN MORE VISIT:

GoalMakers.com/acae

#### HAVE QUESTIONS? EMAIL US AT:

Team@GoalMakers.com

# What is the AE-MBA?

#### A business program for association leaders.

Based on a streamlined MBA curriculum, this program is a business education program – much of this will directly apply to your association, and much of it will apply to the businesses of your members. In just 10 weeks you will cover the fundamentals that every leader of a non-profit and a for-profit should understand. will learn how to build organizational alignment, empower your team to serve your market better, and the financial fundamentals to build a more profitable association.

WEEK 5 & 6

#### WEEK 1 & 2



Vision, Goals, & Planning Process



WEEK 3 & 4

Coaching Teams & Serving Customers

Empowering People & Systems of Management



Demystify the Finances: A 2-Part Case Study





Apply the Finances: Grow the Bottom Line

#### Live Expert Facilitation & Coaching

Every two weeks you will learn from, discuss, and gain new insights from conversations with industry experts. This helps you to implement and refine your experience throughout the program.





#### **Network & Learn From Your Peers**

The AE-MBA recruits leaders in the association world from across the country. This is an opportunity to gain knowledge and network with fellow leaders during the program and join the AE-MBA's alumni community.

#### A Certificate & Up to 10 CAE Credits

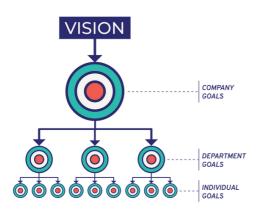
By the end of this course you will have the skills, knowledge, and resources you need to be more successful so let the world know it! Upon completion of this program you will receive the AE-MBA certificate for LinkedIn & professional credentials.





# <u>Curriculum</u>

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### Set Goals All the Time

Craft a vision, your long-term goal 3-5 years from now and the North Star for your entire team. Learn what makes a 'good goal' and create association-wide, department-level, & individual goals that align with your vision.

#### <u>Focus on the Process,</u> <u>Not a Plan</u>

Get a baseline of your company's current status by collecting valuable information from the entire association team. Adopt an agile planning process to adapt in today's everchanging conditions.





### Coach the Right People

Clearly define positions and create position descriptions for ourselves and key roles within your organization. Identify the right natural abilities and determine if your people are in the best place for success.

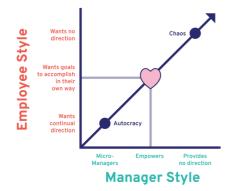
### Serve the Right Customer

Identify your right markets, then determine how you find more of them. Build a sales process, streamline your operations processes, to foster culture & strategies that are necessary to serve the right marke.





# <u>Curriculum</u>



#### **Empower Your Entire Team**

Learn how managers empower their team members by establishing clear goals and allowing people to achieve those goals in their own way. Implement our empowerment system of "wide boulevards, high curbs" as your management style.

### <u>Do the Right Things Right</u>

Use six simple tools to measure and manage your company's performance. Build your own System of Managing, provide clarity and purpose, steering team members to accomplish their individual and the association's goals.



| Year One<br>Activities<br>Buy Stuff<br>Plant 1 <sup>st</sup> Crop |            | Year Two<br>Activities<br>Buy More Stuff<br>Plant 2 <sup>ex</sup> and 3 <sup>ex</sup> Crops<br>Harvest 1 <sup>th</sup> Crop<br>Sell Most of 1 <sup>th</sup> Crop |           | Year Three<br>Buy More Stuff<br>Plant 4 <sup>a</sup> and 5 <sup>th</sup> Crops<br>Harvest 2 <sup>th</sup> and 5 <sup>th</sup> Crops<br>Sell Most of 2 <sup>th</sup> and 3 <sup>th</sup> Crops<br>Sell Rest of 1 <sup>th</sup> Crop |          |
|-------------------------------------------------------------------|------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
|                                                                   |            |                                                                                                                                                                  |           |                                                                                                                                                                                                                                    |          |
| Expenses                                                          |            | Expenses                                                                                                                                                         |           | Expenses                                                                                                                                                                                                                           |          |
| Tractor                                                           | \$25,000   | Tractor Tools                                                                                                                                                    | \$5,500   | Tractor Tools                                                                                                                                                                                                                      | \$2,500  |
| Fertilizer                                                        | \$1,500    | Fertilizer                                                                                                                                                       | \$3,000   | Fertilizer                                                                                                                                                                                                                         | \$3,000  |
| Seed                                                              | \$800      | Seed                                                                                                                                                             | \$1,600   | Seed                                                                                                                                                                                                                               | \$1,600  |
| Other tools                                                       | \$2,000    | Other tools                                                                                                                                                      | 4,000     | Other tools                                                                                                                                                                                                                        | 3,000    |
| Cash left over or (owed)                                          |            | Cash left over or (owed)                                                                                                                                         |           | Cash left over or (owed)                                                                                                                                                                                                           |          |
|                                                                   | (\$29,300) |                                                                                                                                                                  | (\$4,100) |                                                                                                                                                                                                                                    | \$11,900 |

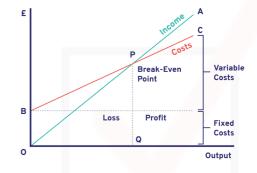
#### <u>Demystifying the Financials</u>

Understand how to read and use your association's financial documents through our case study association to provide real-world context. Learn the how you can use the financial data to map (and improve) the future of your association.

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#### Applying the Financials

Focus on elements that grow (or shrink) the bottom line, starting by understanding the benchmarks within our industry and calculating how you can set realistic goals that you and everyone in the association can contribute to to improve your EBITDA.





# **Expert-Led Group** Facilitations

Learn from the experts & community during bi-weekly live collaborative learning & implementation sessions.



### Program Kick-Off & Onboarding

Meet the cohort of your peers in the program! Then discuss how to use the GoalMakers platform and provide an overview of the curriculum and key dates.

#### Vision, Goals, & Planning Process

Establish your personal goals to work toward and create action steps to achieve them. Then discuss market changes with the cohort and how we can create strategy adjustments to adapt to these external forces.

## <u>The Right Team & Right Markets</u>

Does everyone understand their role, are they in the right role, and how do you hire the talent you need to grow? Once you have the right team, determine how you can best define and serve the **right** market.



# An Empowered System of Management

A great manager empowers their team to achieve their goals without micro-management or being hands-off, we will discuss both the empowerment style and proper systems to be a master manager.

#### **Demystifying the Financials**

Financial understanding breeds accountability, we will discuss the key financial documents you must understand as you grow in your career.

## <u>Applying the Financials + Graduation</u>

How do you apply these financial lessons in your day-to-day? We close with guidance on how to continue your growth beyond this program.



"Such an enlightening, rewarding & challenging program! So many real-life examples with pearls and takeaways that I will begin using right away.

This is a must-do no matter where you are in your career."





**"It was an amazing program**, with a variety of learning modules including text, videos, interactive exercises, & audio.

We can apply the lessons to our organization to have a plan, set goals, and be successful leaders!"

# To learn more and register with special ACAE member pricing visit:

## <u>www.goalmakers.com/acae</u>



Join association leaders from across the southeast, participating associations include:







The AE-MBA is powered by:



**STILL HAVE QUESTIONS?** 

GoalMakers team will be happy to chat, just email them at:

# Team@GoalMakers.com